

# VHA Sierra Pacific Network (VISN 21) Overview Strategic Capital Program

Larry Janes, Capital Asset Manager Richard Crowe, Deputy CAM December 2014





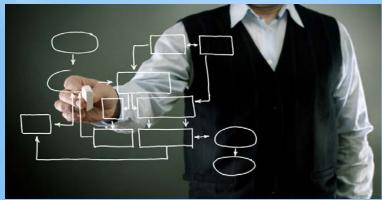
### Who am I? Program responsibility?

- Richard Crowe
- Deputy Capital Asset Manager, VISN 21
- Responsible for Management of VISN Capital Asset Portfolio, Strategic Capital Investment Plan Development and Master Planning
- Oversight of Construction and Land Acquisition programs consisting of:
  - Major Construction
  - Minor Construction
  - Non-Recurring Maintenance Projects
  - Leasing
  - Property Acquisition/Disposal



### VISN 21 - At a Glance

- Network Key Facts
- Geography and Sites of Care
- Construction Project Definitions
- Construction Projects for FY 14, 15 & 16
- Capital Asset Contact List







### VISN 21 – Key Facts

# Veterans Served

### • Catchment Area

#### • 3 States

- California (Northern)
- Nevada (Northern)
- Hawaii

#### • 3 U.S. Territories

- American Samoa
- Guam
- Saipan

### • 1 Foreign Country

- Philippines
- VISN Catchment Areas spans 4 Time Zones & includes 257,000 Square Miles (land)

### Veterans <u>Demographics &</u> <u>Workload</u> 1 03M Veteran

- 1.03M Veteran Population
- 389,000 Enrolled Veterans
- 3.3 M Annual Clinic Visits
- 31,700 Inpatient Stays



### Key Facts

- 6 Major Medical Centers/Healthcare Systems
- 50 geographic sites of care
- Assets: 284Existing Buildings
- 5,700,000 GSF
- Ave Bldg Age 58 years
- 738 Acres of Land
- 86 Active Leases
- 12,400 Employees
- Largest funded VISN Research Program in VHA
- VISN Budget \$2.7B



### Other VA Partners

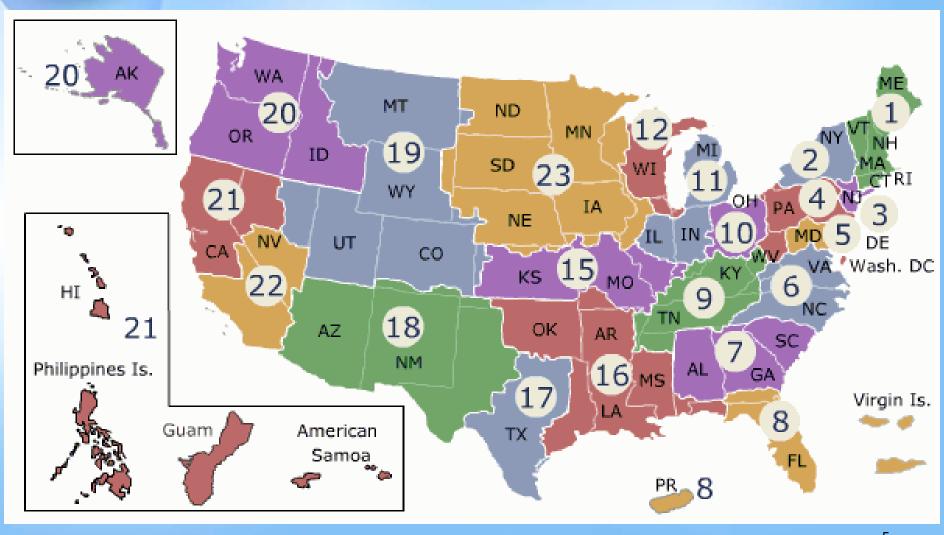
- Vet Centers: 21
- VBA Regional Offices: 4
- VA Cemeteries: 5
- State Veterans Cemeteries: 12
- State Veterans Homes: 4

#### DoD Partners

- David Grant Medical Center (Travis AFB, Fairfield, CA)
- Tripler Army Medical Center (Honolulu, HI)
- Guam Naval Hospital (Agana Heights, GU)
- Naval Postgraduate School, Monterey, CA
- Army Defense Language Institute, Presidio of Monterey, CA
- Lemoore NAS, Fresno CA



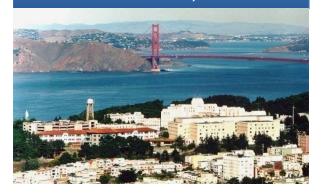
### Veterans Health Administration Veterans Integrated Service Networks



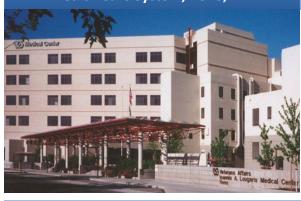
#### **VISN 21 Sites of Care** Oregon Idaho Yreka 🛄 Redding Hawaii Fallon California and Nevada Nevada McClellan Sacramento Santa Rosa 🔾 American Samoa Northern Mariana Islands Oakhurst Fairfield Travis Tulare Martinez Agus na Heightin Guam Southern California San Francisco **Philippines** Pale Alto San Jose Site/Level of Care Facility Service Areas ★ VA Medical Centers VA Central California HCS VA Division (Inpatient/Outpatient) VA Pacific Island HCS VA Community Based Outpatient Clinics (CBOCs) VA Northern California HCS VA Outreach Clinics VA Palo Alto HCS VA Independent Outpatient Clinic (IOC) VA Sierra Nevada HCS VA/DoD Joint Venture Site San Francisco VAMC ▼ Vet Centers

VARO/OPC, Manila

### San Francisco VA Medical Center San Francisco, CA



VA Sierra Nevada Health Care System, Reno, NV



VA Pacific Islands Health Care System, Honolulu, HI



VA Palo Alto Health Care System
Palo Alto, CA





VA Sierra Pacific Network (VISN 21) Heath Care Systems

VA Northern California
Health Care System, Sacramento, CA



VA Central California
Health Care System, Fresno, CA



**VA Outpatient Clinic, Manila, Philippines** 



Capital Investment Strategy
VISN 21: Facilitating Transformation to the 21<sup>st</sup> Century

	Total Capita	l Investment - \$2.	47 B (738K GSI	of New Space	in 10Yr Actior	n Plan) 🗼
2024	Palo Alto HCS \$629.1M	California HCS	Central California HCS \$283.9	Pacific Islands HCS \$96.1M	Sierra Nevada HCS \$259.6M	San Francisco VAMC \$821.3
	Majors	Majors				Majors
	7 Minors	12 Minors	7 Minors	5 Minors 4 Leases	Minors 1 Lease	3 Minors 7
	Disposal/ RE-Use 767K SF	Disposal/ RE-Use 121K SF	Disposal/ RE-Use 33K SF	Disposal/ RE-Use 52K SF	Disposal/ RE-Use 239K SF	Leases  Disposal/  RE-Use  51K SF
2015	\$174M NRM	\$51M NRM	\$93M NRM	\$11M NRM	\$103M NRM	\$111M NRM
FY15 Projects		FY15 Projects	FY15 Projects	FY 15 Projects	FY15 Projects	FY15 Projects
Majors -1  •Bldg 6 Seismic Replacement  Minor Construction-5  •Const Mental Health SVS  •Const Research Parking		Minor Construction-4 • Dialysis & Sleep • Const MH SVS • Const Dental Bldg	Minor Construction-2 •Expand IT & Eng •Improve Parking	Minor Construction-2  •Kauai CBOC  •Expand Guam CBOC	Minors- 2 •Expand CLC •Expand MRI	Major Construction-1 •Construct CLC in Santa Rosa Lease-4 •Expand Research
•Improve Patent Care		•Const Derm Bldg		Lease – 1	NRM	•Expand ASC

### •Improve Patent Care •Const Entry /Emerg Bldg

•Expand CLC

NRM Construction>\$1M \$84.9M

**Total FY 15 Project** Costs \$234M

NRM Construction >\$1M \$21.5M

**Total FY 15 Project** Cost \$53M

NRM Construction >\$1M \$22.8M

Total FY 15 Project Cost \$43M

•Windward CBOC NRM Construction >\$1M \$4.7M

**Total FY15 Project** Cost \$20M

Construction>\$1M \$20M

**Total FY 15 Project Costs** \$35M

- •Eureka Dental
- •Mendocino Clinic
- **Minor Construction-2**
- •Purchase Land •Expand CLC

NRM Construction>\$1M

\$35M **Total FY 15 Project** Costs

\$274M

### VHA Construction and Maintenance Programs A New Face – Quick Reference Between Programs

	Non-Recurring Maintenance	Clinical Specific Initiatives		
	(NRM) Projects	(CSI) Projects	Minor Construction	Major Construction
Description:	-Renovation, repair, maintenance	-Projects expanding the existing	-Projects expanding the	- Improvements to
	and modernization of the existing	facility square footage	existing facility square	medical centers to
	infrastructure within the existing		footage	provide state-of-the art
	square feet; focuses on correcting the	- Starting in design year 2014		healthcare.
	Facility Condition Assessment,	and beyond greater than 1000 sf	- Design year 2014 and	- Does not require new
	ensuring the medical center meets	of new building space with	beyond greater than 1000	building space - can be
	applicable codes, and modernizes	exception of High-tech/High-cost	sf of new building space	100% renovation.
	within the existing constraints of the	medical equipment Donated	with exception of seismic	
	infrastructure to comply with current	Building Site Preparation which	which can be 100%	
	standards of care.	doesn't require any new building	renovation.	
	-Stand alone demolition	space.	-Projects addressing	
	- New surface parking and roads	-Projects addressing workload	workload gaps, seismic	
	- New purely infrastructure	gaps and providing access within	deficiencies, and providing	
	buildings and structures	the following VHA high profile	access to care for our	
		categories:	veterans.	
	- Starting with 2014 design year up	• Polytrauma	- Parking Structures	
	to 1000 sf of New Building space	• OIF/OEF	- Seismic projects under	
	can be created.	Mental Health	\$1M if not adding over 1000	
	Note: Per the NRM definition pure	High-tech/high cost	sf new building space should	
	utility/infrastructure buildings such as	Medical Equipment	be in the NRM program.	
	boiler plants, chiller plants, elevator	Installations	Seismic projects over \$1M	
	towers or stairwells are not considered	• Women's Health	should be in the Minor	
	New Building space so are not	Donated Bldg Site Prep	program.	
	restricted to the 1000 sf New Building			
	Space.			
	•			
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Lower	\$25,000	\$25,000	\$25,000	\$10,000,000
Limit:				
Upper Limit:	-Up to \$10,000,000 for renovation of	<b> \$5,000,000</b>	\$10,000,000	No upper limit
	existing square footage;			
	-No upper limit for pure			
	utility/building system projects			
		!	!	!

## OF VETERALS

### VISN 21 Major Construction Projects <u>Design in FY13/14\*</u>

- Major Construction Defined
  - Projects with a cost greater than \$10 Million
  - Requires a line item appropriation by Congress
  - Typically designed by an Architectural/Engineering Firm and constructed by a general contractor selected based on a combination of quality and price
- Palo Alto
  - FY09/11/12 Polytrauma and Ambulatory Care centers\*\* \$716.6M
- Livermore
  - FY10 Out Patient Clinic & Community Living Center \$354.3M
- Alameda Point
  - FY11 Out Patient Clinic \$208.6M
- San Francisco
  - FY12 Seismic Corrections \$224.8M
- Reno
  - FY12 Seismic Corrections Bldg 1- \$213.8M

\*\*Palo Alto Construction Award for Phase I: Awarded in FY12. (Polytrauma Center/Parking Garage1) Phase 2: Award FY14 (Radiology/Site Improvements and Parking Garage 2); Phase 3: Planned award FY15/16 (Research Center and Ambulatory Care Center)

<sup>\*</sup>VISN Total Major Construction \$1.718 Billion



### Minor Construction Projects

- VISN 21 currently has 70 approved and funded Minor Construction projects at all Major Medical Center sites totaling over \$600M
- Minor Projects value is up to \$10M
- Projects Typically Expand Space to address increased Health Care Workload Demand & Improve Access or correct Seismic Deficiencies



### V21 Minor Construction Program New Design Starts (FY15)

### > Honolulu:

Construct Kauai Community Based Outpatient Clinic

### > Martinez:

- Construct and Renovate Space for Chronic Dialysis and Sleep Programs
- Construct Psychosocial Rehabilitation and Recovery Center

### > Sacramento:

Construct New Dermatology Building

### > San Francisco:

- Renovate and Expand Locked Psychiatric Intensive Care Unit for Patient Privacy;
- Construct National Cardiac Device Surveillance Center
  - \* Total Project Costs \$55.7M
  - \*\*Project Designed in FY15 should have a planned Construction award in FY17



### V21 Minor Construction Program Planned Construction (FY15)

- > Reno:
  - Construct Community Living Center Addition
  - Expand and Relocate ICU
- San Francisco:
  - Construct Mental Health and Sleep Lab
  - Welcome Center
- > Palo Alto:
  - Translational Research Center
  - > Expand Emergency Department
- ➤ Menlo Park:
  - Expand Building 334 for National PTSD Center

- > Sacramento:
  - Build TBI Research
  - > Seismic Upgrade Bldg 650
- > Honolulu:
  - ➤ New PRRP Building (COE)
  - New Ambulatory Surgery Center (COE)
- > Fresno:
  - Expand Community Living Center
    - \*Total Project Cost \$89.4M



### Non-Recurring Maintenance Projects

- VISN 21 currently has funded NRM projects for FY14/15 totaling over \$117M
- Renovation, repair, maintenance and modernization of the existing infrastructure
- Up to \$10M for renovation of existing square footage
- No upper limit for pure utility/building system projects



### FY 13 NRM Construction Program

- VISN 21 Total NRM Budget for FY 15 \$63.9M
  - Reno
    - \$4.2M
  - San Francisco
    - \$6.6M
  - Palo Alto/Menlo Park/Livermore
    - \$22.1
  - Sacramento/Martinez
    - \$15.9M
  - Fresno
    - \$10.2M
  - Honolulu
    - \$3.5M

<sup>\*</sup>VISN Reserve \$1.4M



### Leases

- VISN 21 currently has 87 Leased Facilities
- Across all Healthcare Systems over 15 in progress New/Replacement Leases
- Major Lease Projects planned/in progress
  - Monterey CA (FY10)
  - San Jose CA (FY12)
  - Leeward HI (FY13)
  - Redding CA (FY14)
  - Chico CA (FY14)
  - Mission Bay Research Center (FY15)
- VACAA Pipeline and Emergency Leases

Fresno, CA
 Central California HCS Parking Lease

San Francisco, CA
 Establish Mendocino Coast Outreach Clinic

Reno, NV
 Execute New Off-Site Dental Lease

San Francisco, CA
 Expand Specialty Services in Eureka, CA

Honolulu, HI
 Initiate New Guam Lease

Honolulu, HI
 Lease Windward Oahu Community Based Outpatient Clinic

Honolulu, HI
 Primary/Specialty Care



### Land Acquisition

- VISN 21 currently has 3 in progress Land Acquisitions
- Land Acquisitions Projects include:
  - Onizuka AFS (Completed FY13)
  - Mountain View Army Reserve Center (Completed FY13)
  - Alameda Point (Completed FY14)
  - Reno VAMC
  - Fresno VAMC
  - Sacramento VAMC

### **Contact List**

### Construction VISN 21

- Larry Janes Capital Asset Manager larry.janes@va.gov
- Allan Federman- Lead Engineer allan.federman@va.gov
- Richard Crowe Property Acquisition/Disposal & Leases- richard.crowe@va.gov

### Contracting

- Jeanne Chun Small Business Spec jeanne.chun@va.gov
- Paul Griffin Construction Team Mgr- paul.griffin4@va.gov
- Brett Vegeto Contracting Officer brett.vegeto@va.gov
- Royce Ng Leasing Contracting Officer royce.ng@va.gov

### Corps of Engineers

Eileen Nixdorf – VA Const Liaison - eileen.nixdorf@usace.army.mil

### Medical Center Chief Engineers

- Fresno Travis Horn- travis.horn@va.gov
- Northern California Kevin Maxson– kevin.maxson@va.gov
- Palo Alto Steve Elliott steve.elliot3@va.gov
- Reno Michael Rowley michael.rowley@va.gov
- San Francisco Edward Witzman– edward.witzman@va.gov
- Honolulu Mark Fienhold mark.fienhold@va.gov





"To care for him who shall have borne the battle and for his widow and his orphan"



NATIONAL VETERANS Business Engagement